

Cascadia Innovation Corridor: The World's First Sustainable Mega-region

Chris Gregoire

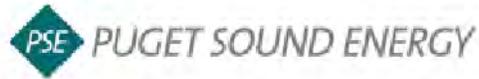
CEO, Challenge Seattle

Former Governor, Washington State



Committed Leaders.
Shared Vision.
Greater Good.

Challenge Seattle members



JPMORGAN CHASE & CO.

NORDSTROM



Chateau Ste Michelle



BILL & MELINDA
GATES foundation



FRED HUTCH
CURES START HERE™



Challenge Seattle's areas of focus



CASCADIA INNOVATION CORRIDOR

Building on the shared
strengths of the Cascadia
mega-region



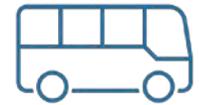
EDUCATION

Establishing a world-class
workforce right here at
home



MIDDLE-INCOME HOUSING AFFORDABILITY

Protecting the health,
vibrancy, & diversity of our
communities



TRANSPORTATION

Sparking innovative
solutions that keep our
region moving

Cascadia Innovation Corridor

STEERING COMMITTEE

Initiative CEOs:

Chris Gregoire

CEO Challenge Seattle &
Former Governor, WA State

Greg D'Avignon

CEO Business Council of
British Columbia

Best & Diverse Talent

**Efficient Cross-
Border Movement**

Life Sciences

Sustainability

**Transformative
Technologies**

**Higher Education
Research Excellence**

**Transportation,
Housing, &
Connectivity**

Our Vision: Cascadia 2035

Cascadia is recognized as a global center of innovation. We compete economically, empower our communities to thrive, tackle the most persistent societal problems in our region and share our success with the world.

Mega-regions: today's economic powerhouses

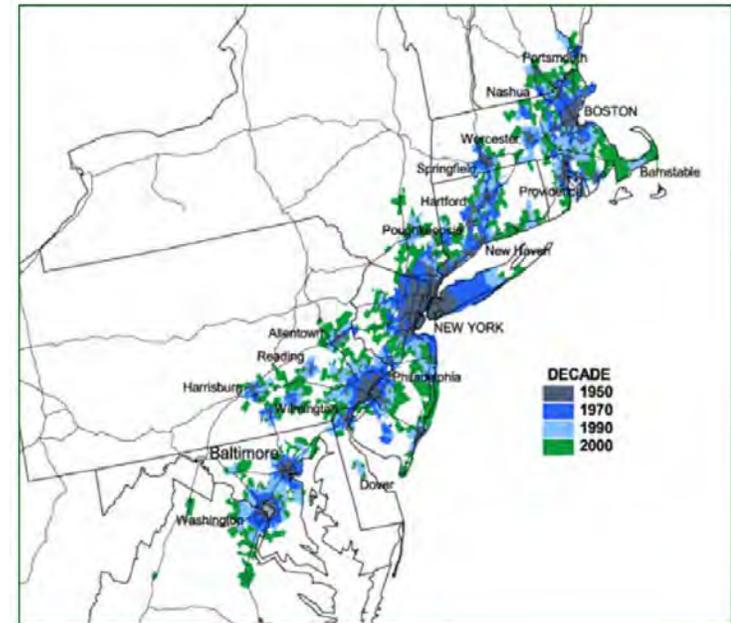


29 mega-regions globally, 11 in North America. Together, they represent \$3.6T in annual economic output



Cascadia mega-region:

- Connects Portland, OR, Seattle, WA, and Vancouver, BC
- \$72,804 GDP per capita
- 9.1 million people
- 30% population growth 2000-2020



Characteristics of a Mega-Region

1. Contain at least two existing metro areas
2. Population over 5 million
3. GDP over \$300 billion

Population & urbanized area growth of the NY-Bos-Wash mega-region 1950 - 2000

Today's high-growth mega-regions, including Cascadia, suffer from similar challenges

Lack of Affordable Housing



>50%

Percentage of Cascadia residents who are housing cost-burdened¹

Severe Traffic Congestion



11.1 days

Time the average commuter in Cascadia spends on the road each year²

Greenhouse Gas Emissions



4.1 Million

Metric tons of CO₂e emitted by single-occupancy vehicles in Cascadia each year³

1. U.S. Census Bureau; Real Estate Board of Vancouver; Statistics Canada

2.

3. Estimated using Data IO (US Census) and Statistics Canada measurements for percentage of single occupancy commuting vehicles

Other mega-regions prove traditional patterns of growth don't solve the problem



Build “up”
through increased
densification



Reduced greenhouse gas emissions

Ex: The Bay Area has emissions 12% below Cascadia¹



Increased housing costs

Ex: Median home prices in the Bay Area are 8.5x median income²

OR



Build “out”
through increased
sprawl



Reduced housing costs

Ex: Median home prices in the Texas Triangle³ are 3.5x median income⁴



Increased greenhouse gas emissions

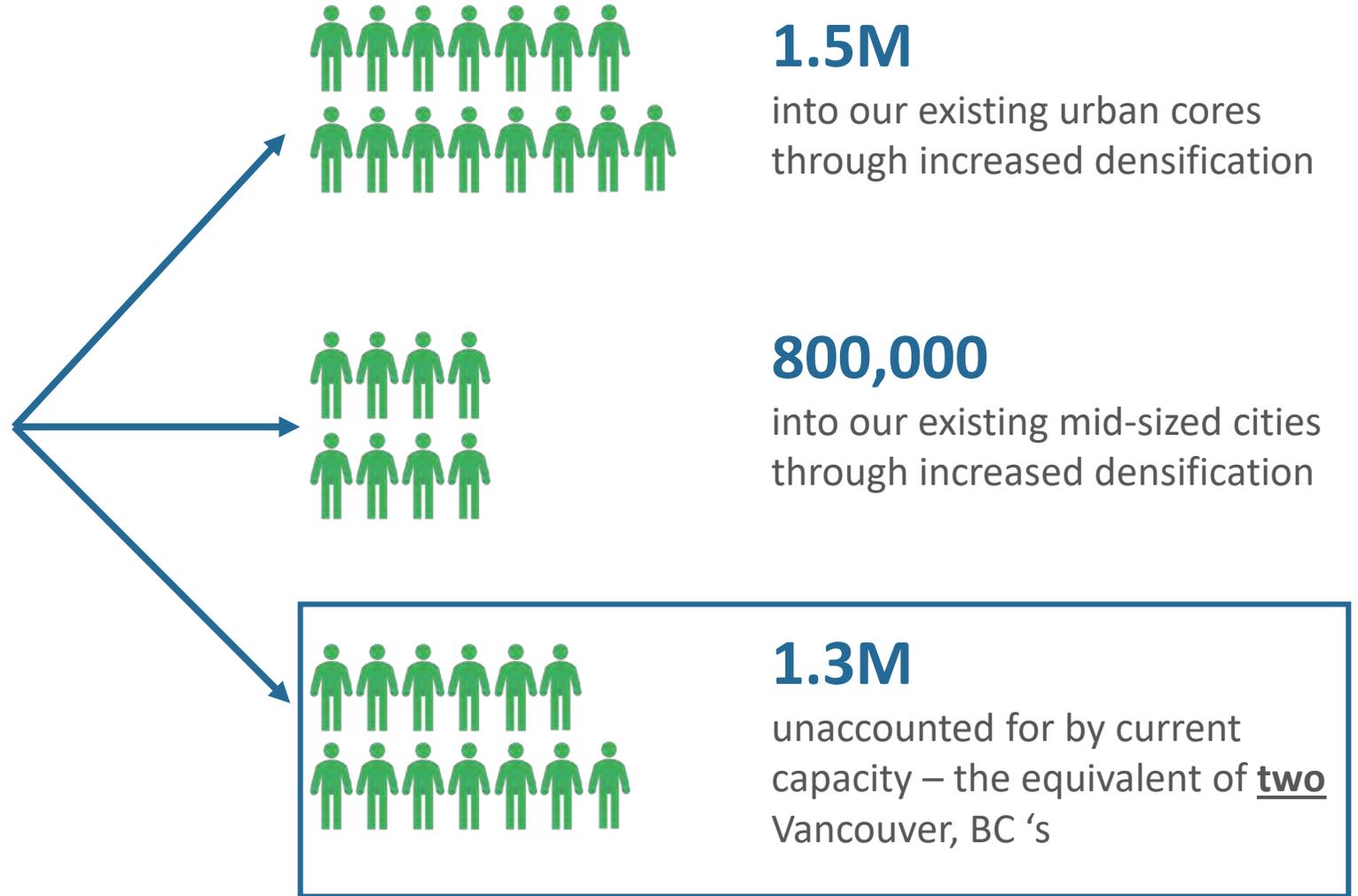
Ex: Emissions in the Texas Triangle are 2x per capita the levels in Cascadia⁵

1. US Census; <https://www.citylab.com/life/2012/04/which-us-cities-tend-be-greenest/860/>
2. US Census
3. Texas Triangle = mega-region connecting Austin, Dallas, Houston, and San Antonio, TX
4. US Census

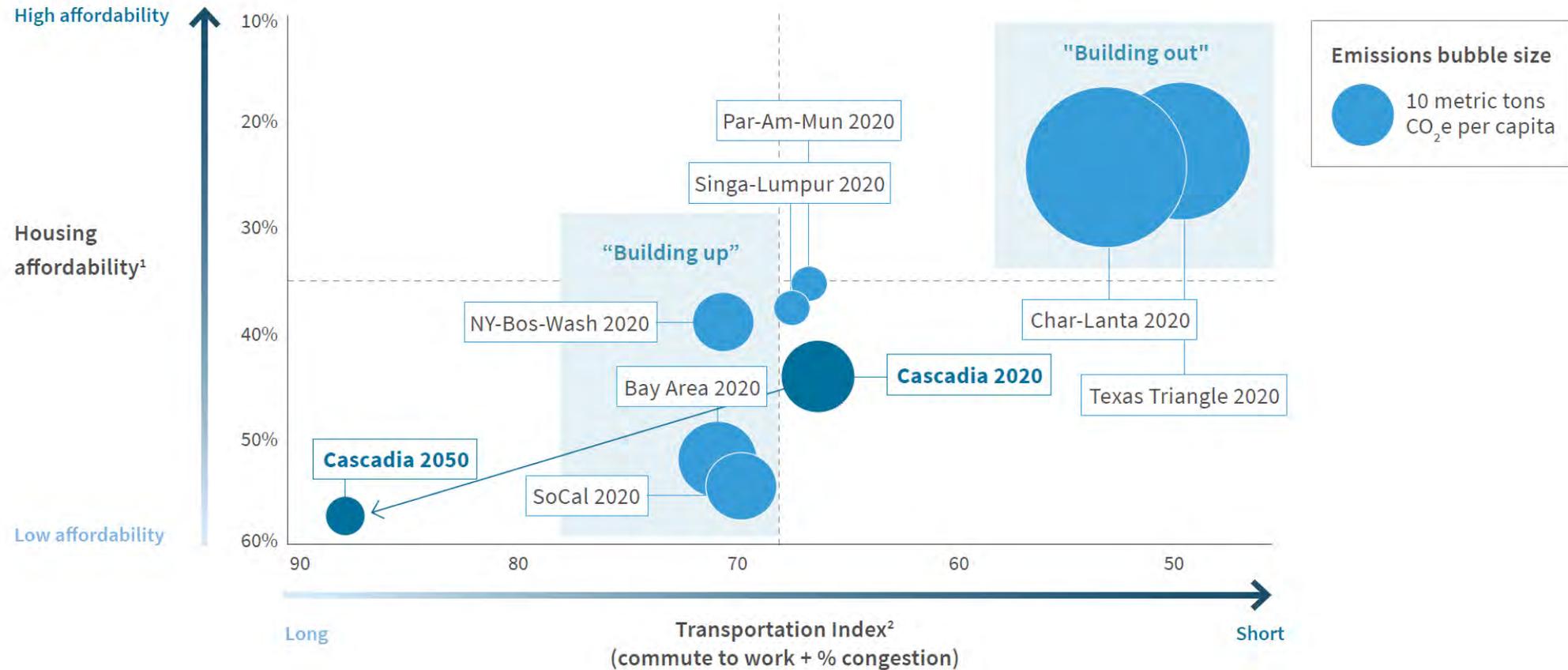
Estimated population growth proves we need to think bigger

3-4 Million

Estimated increase in population in Cascadia by 2050



Without big changes, accommodating population growth dramatically worsens existing challenges



We need big, bold ideas if we are to create a sustainable mega-region



Housing & Development:

median housing cost is $\leq 30\%$ of median income



Transportation:

projected population growth absorbed without an increase in traffic congestion



Environmental Stewardship:

Reduce CO₂e emissions by 80%, meeting Paris Climate Accord targets

Cascadia can become an example to the world as the first sustainable mega-region

1. **Densify current urban centers**
2. **Grow existing mid-size cities**
3. **Build new “hub” cities**
4. **Connect it all via Ultra Highspeed Transportation & broadband**



Building new “hub” cities is not a new idea



Brazos Valley, TX



Forest City, Malaysia

COVID disruption provides a new opportunity to embrace this concept

74%

Of companies plan to permanently shift to more remote work post-COVID⁴

77%

Of executives say allowing employees to work remotely may lead to lower operating costs³

35% - 40%

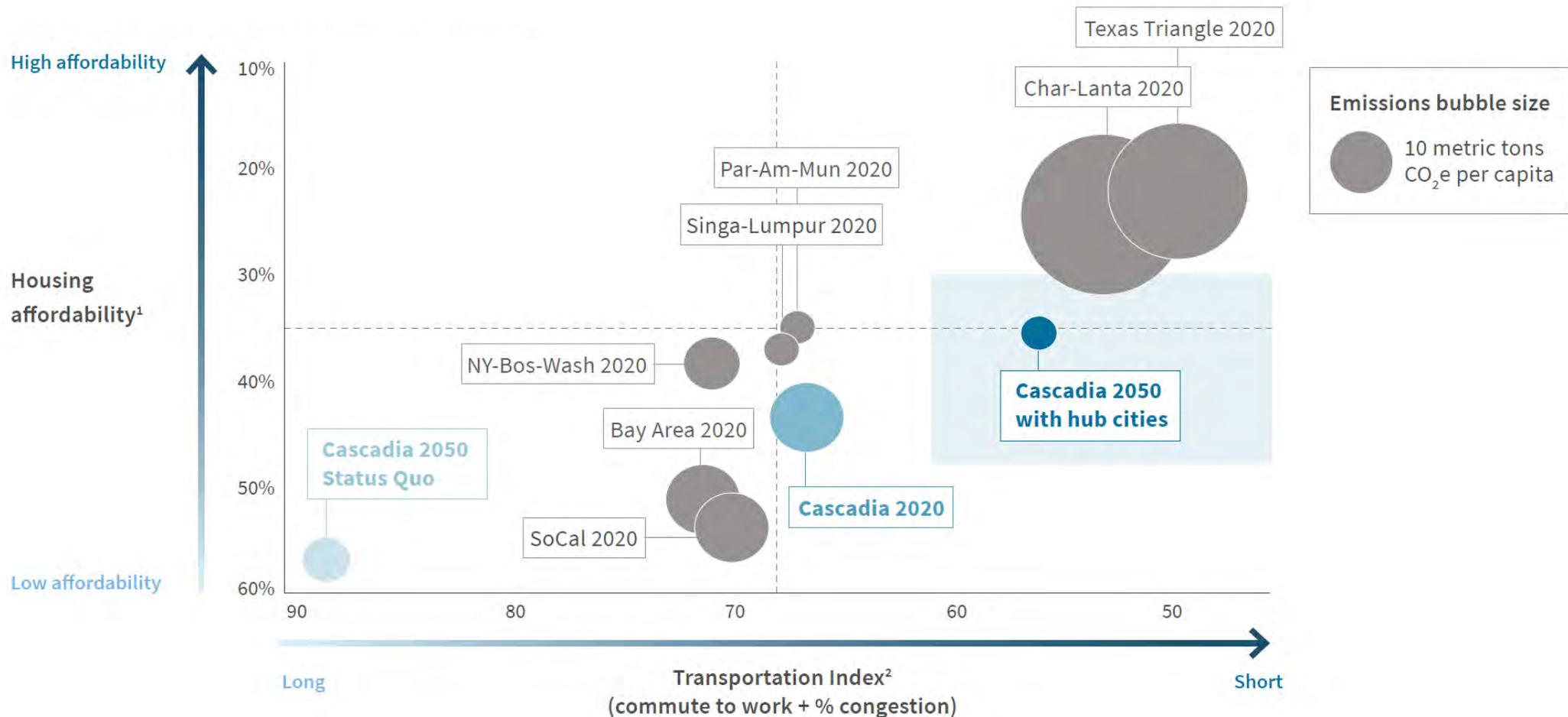
Increase in productivity for remote workers v. those in corporate offices²

17%

Reduction in daily global greenhouse gas emissions Jan-April 2020 vs. 2019 levels⁵

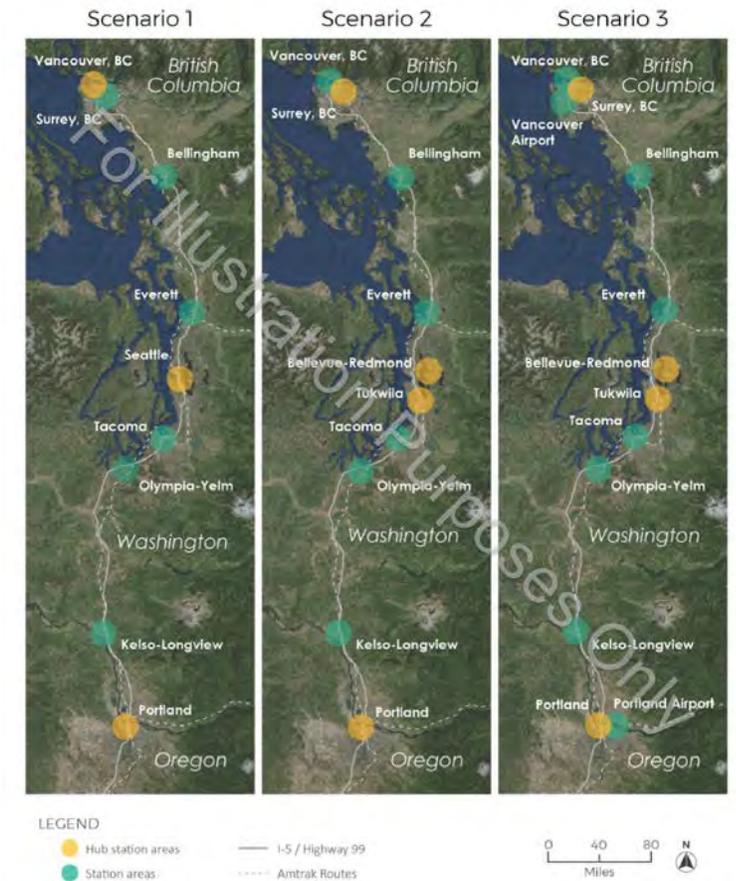
1. Gartner, What CIOs Need to Know About Managing Remote and Virtual Teams through the COVID-19 Crisis
2. Gartner, How to Cultivate Effective “Remote Work” Programs, 2019
3. <https://www.flexjobs.com/blog/post/remote-work-statistics/>
4. Gartner, COVID-19 Bulletin: Executive Pulse, 3 April 2020
5. <https://www.cnn.com/2020/05/19/world/carbon-emissions-coronavirus-pandemic-scnc-climate-trnd/index.html>

Our plan would reverse Cascadia's current path toward unaffordability and congestion



Ultra Highspeed Transportation study and planning underway

- Phase 1: Feasibility Study – completed December 2017
 - Highlights:
 - \$24-\$42B capital costs
 - Potential to cover operating and maintenance costs as early as 2035
- Phase 2: Business Case Analysis – completed July 2019
 - Highlights:
 - \$156-\$300M estimated annual revenues by 2040;
 - \$355B estimated additional economic activity generated;
 - Reduce emissions by 6M metric tons over 40 years
- Phase 3: Governance, financing, and engagement plans development
 - Under contract with report due December 1, 2020.



Jointly funded by Washington, British Columbia, Oregon, and Microsoft

Highspeed transportation and broadband connectivity are at the core of this vision



Working together, we can make Cascadia the world's first sustainable mega-region

